

# Interim report January - March 2022

24SevenOffice Group AB

## **Investing in future growth**

### January - March 2022

- Net sales increased by 34.61% Y-O-Y
- Consolidated net sales ended at 65,317 (SEK 000s)
- EBITDA totaled to -16,265 (SEK 000s)
- Operating profit, EBIT, was -36,124 (SEK 000s)
- Profit after tax was -29,171 (SEK 000s)
- Earnings per share -0.43 SEK



#### **CEO'S COMMENTS**

#### Record high Q1 sales; investment period extended

24SevenOffice is now demonstrating all time high sales, and has successfully overcome the covid pandemic and resulting implications. I'm incredibly grateful to all of my impressive and resilient team members, colleagues, partners and customers that are truly driving the organization to the next level.

The financial results for the first quarter show a strong and increasing growth to MSEK 65 in revenues, 35% up from last year, with a negative EBITDA of MSEK 16. During this and the previous quarter we initiated necessary investments to accelerate future growth, and we're expecting these investments to continue for the next few quarters. As there are several highly attractive growth areas across existing regions and verticals, we are extending the current investment period by 6-12 months delaying the expected positive trend in EBITDA until next year. This will however fuel 24SevenOffice's journey for hyper growth in the long term.

As we are strongly funded with approximately MSEK 350 in cash, we'll leverage our financial robustness and the increased investment period to finalize the holistic 24SevenOffice product offering and recruit relevant talent and partners to bring 24SevenOffice closer to our ambitious revenue targets for the upcoming years. Giv-

en the financial strength of the company and the ongoing hyper growth trajectory, we are certain the upcoming years will become one of the strongest periods in 24SevenOffice's history.

#### Hyper growth journey manifesting

The demand for 24SevenOffice's advanced cloud offerings such as amongst other the Al-accounting, time registration and payroll functionality are still growing substantially and fueling our hyper growth ahead.

By the end of the first quarter we are approaching almost 3,000 customers on-boarded on the payroll solution, with more than BSEK 2 in paid salaries. In addition, the roll-out of the Al-module speaks for itself; we had more than a 100% increase in both postings and revenues again from the previous quarter, and we're still expecting a steep development in sales, onboarding and adoption to continue. Another investment becoming material for 24SevenOffice is time registration by Busy. YoY growth for this quarter shows more than 200% growth in recurring revenues. We have extremely high ambitions for all of these ventures, and of course the rest of 24SevenOffice's market leading product offering.

Looking ahead, the majority of 24SevenOffice's clients will be converted to the new transaction-based pricing model by Q2 this year, which compared to the previous model now scales with the clients' degree of automation and usage. The increased demand for 24SevenOffice's products, along with new pricing model and enterprise focus, results in an expected significant positive trend in EBITDA throughout the next year and onwards.

#### Enterprise ready and marketplace approach in focus

In addition to offering the core cloud accounting and ERP software, 24SevenOffice's ongoing ambition is to capture the full life cycle of our clients providing full enterprise functionality, with an additional market-place offering on top, between our customers and their customers and employees. Throughout 2022 we're focusing on fully integrating our product offering into a holistic service, but we are still continuously monitoring attractive and relevant M&A opportunities within new SaaS technology, teams or customer portfolios.

Masterplan, our cloud based material planning software has already been integrated to 24SevenOffice. It continually demonstrates an impressive growth rate and adoption in the US, with 100% YoY growth in recurring revenues for this quarter and expecting an increased growth rate ahead, and we are now launching it in the Nordics. In addition, we're looking into possibilities to expand further into Asia with this technology. The market size is tremendous and we'll share updates on this venture in case it materializes.

The Nordic HR-software market is estimated to be more than BSEK 5 with strong growth ahead, and we are thrilled to have completed the purchase of the Danish HR software company INNOMATE A/S at the start of the first quarter. We have begun integrating it into 24SevenOffice and expect to launch it to the remaining 24SevenOffice customers later this year.

The unique combination of HR and recruiting, alongside our existing pay-roll, payment and financing services will create immense synergies and new income areas, through customized and personalized products directly to the several hundred thousands employees of the 24SevenOffice's customers, such as credit lines and paytech/fintech, pension and insurance plans. In addition, the piloting of the payment reminder and debt collection software is moving forward at a high pace and showing great results and feedback. We're expecting to roll it out towards several hundred customers before the summer.

#### Building the organization for the future

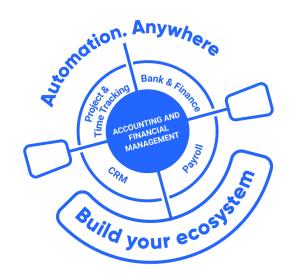
We recently announced the establishment of a fully owned corporate venture company, 247Ventures, with the purpose of investing directly in early stage companies with promising teams that have developed interesting business models and technology. We have already signed two investments; Tidbit, a Norwegian company delivering an online point of sales system, and Subtrackr, a Norwegian company delivering automation of companies' recurring subscriptions and contracts.

In addition, we're strengthening the capabilities within the analytics, financials and operations teams. We have recently landed top talent from high esteemed consulting and tech firms, and we're also looking forward to welcoming our new Chief Operating Officer after the summer. This will surely create a more efficient and data-driven organization, ready to scale 24SevenOffice across the existing and new markets.

I'm certain that continuing focusing on building a winning team, developing & integrating our enterprise software and creating a one stop-shop platform using a marketplace approach, will enable us to fully capture the whole life cycle of our customers and generate enormous value for both our customers and investors going forward. We have such a great product offering and employees, and I'm grateful for being a part of this journey ahead.

#### Eirik Aalvik Stranden

**CEO** 



#### About 24SevenOffice

24SevenOffice's vision is to empower businesses for the future. On our journey to empower businesses for the future, we deliver a leading cloud-based Al-accounting/ERP platform with the product vision to automate business administration and allow for real-time data driven decision making. With 24SevenOffice we are helping companies perform better, maximize their potential, and achieve their goals.

24SevenOffice was born in the cloud and has since the beginning in 1997 developed the system for the browser as a 100% web-based application and been on the SaaS business model since the beginning.

We are an ambitious company aiming high and with focus on keeping and continuing to build the culture of the company that has taken us where we are today. Through our core values of trust, being brave and curious we work daily to create and keep active promoters from all our stakeholders whether it is our customers, partners, resellers, or investors. Our strategy of recruiting and maintaining world class employees is crucial for driving value for our customers, staying competitive in the market, and standing out as an attractive employer

By building a market leading tech & Al company we will secure relevancy and innovation, and combining our unique tech offerings into one holistic service will ensure competitiveness

The system is customizable and built with a modular approach with accounting and financial management in the core. Integrated with the core we have our own modules for Project & Time tracking, Banking & Finance, CRM, and Payroll. With our open API platform, we build an ecosystem with plug and play integrations for our customers. Larger customers can build their own ecosystem. The system is built for automation, speed, and scalability to fit customers in all sizes and industries, from SMEs to large organizations with high volumes and advanced needs.

#### **Vision**

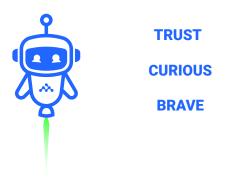
Leverage technology, AI and integrated cloud services combined with extensive B2B knowledge to **empower businesses for the future.** 

#### Mission

Our mission is to improve the interaction between people and technology through our focus on the user experience and the integration of all important processes in one ecosystem, through a one-stop shopping.

#### **Values**

Our values in relation to customers, partners, investors, new candidates and among our employees.



#### Target market and distribution channels

24SevenOffice is aiming its product suite and ecosystem at SMB's and larger companies, with fully automated processes built around accounting and financial management as a core, at a fraction of the price compared to traditional players in the market. 24SevenOffice deliver function rich SaaS software with advanced functionality that are customizable, built for speed, scalability, and automation.

Through apps and modules for data capture such as travel & expense, time recording, CRM, etc., the system is also used by the whole organization for input to the accounting and finance modules.

In addition to direct sales 24SevenOffice has a partner strategy where accounting firms with ambitions are the major channel. By using the 24SevenOffice technology platform, accounting firms experience all benefits of working in the cloud and delivering services to their customers with the Al accounting platform and through best practice. With the benefits of using 24SevenOffice they can generate new revenue streams from software and finance and free up time for value added services such as consulting and advisory services to their customers.

Through strong long-term relationships, 24SevenOffice has built a network of partners that upsell 24SevenOffice modules and apps to their customers. The company works actively to assist and ensure that accounting partners reach their milestones and goals.

#### 24SevenOffice systems and modules

24SevenOffice is becoming a true world class tech company with a full product suite. With accounting and finance as the hub, businesses can expand with core functionality such as CRM, project management, HR and payroll, hour registration, material planning systems, advanced reporting, debt collection, fintech, etc.

#### Fully integrated with banking

24SevenOffice can be fully integrated with your bank, enabling the user to post or administer payments directly from the business system. Deposits and withdrawals are automatically matched against ledgers in the 24SevenOffice's CRM system. With the 24SevenOffice bank module, the system reads back files from the bank, so that the reconciliation takes place automatically. Any errors in reconciliations are notified, so that the accounting consultant and auditor can take care of these manually. From the bank module, the user has complete traceability with the drill-down function down to the verification level.

#### AI - automated accounting

Automation of accounting with AI is now adopted to a larger extent by customers. We are the first business system in the Nordic region to offer an AI engine in accounting built with 20 years of invoice data from digitally booked invoices. The technology has already automated up to 90% of invoice processing for customers. The AI module can be delivered as a part of the 24SevenOffice system, or it can serve as automated invoice processing on top of all accounting platforms in the market. Going forward the roll-out of the AI module to existing and new customers will be intensified.

At present, more and more accounting firms are using the AI engine together with its customers. The accounting companies that use AI and adapt their business model to the new technology will be the future winners.

#### Net sales and results

The acquisition strategy affects the result due to increased amortization of goodwill, technology, customers and IPR which is written down over five years.

#### January - March 2022 - Group

Net sales for Q1 amounted to MSEK 65.3, where MSEK 3.2 of the net sales growth is due to exchange rate differences between SEK and NOK in the period from Q1 2021 to Q1 2022. As both income and costs are mainly in local currencies the costs are effected proportionately.

EBITDA amounted to MSEK -16.3. Operating profit amounted to MSEK -36.1, where depreciation and amortization amounted to MSEK 19.9. Profit after tax ended at MSEK -29.2 and earnings per share amounted to SEK -0.43.

#### Parent company

Net sales for the first quarter amounted to MSEK 3.8. Operating profit amounted to MSEK -1.4. Profit before tax was MSEK -1.5. Profit after tax amounted to MSEK -1.5.

#### **Cash flow and financial position - Group**

The Group's cash and cash equivalents amounted to MSEK 351.8 at the end of Q1.

During Q1 2022, the Group's cash flow from operating activities before changes in working capital amounted to MSEK -9.1. Cash flow from investment activities ended at MSEK -22.1. Cash flow from financing activities ended at MSEK -0.05 for Q1.

Current receivables amounted to MSEK 62.7 in Q1 2022. Current liabilities at the period end were MSEK 95.7, including deferred revenue of MSEK 24.8. Ending Q1, the long-term liabilities, which is essentially a convertible loan with accumulating interest, due year end 2027, amounted to MSEK 243.0. The equity/assets ratio was 50,4 percent.

#### Investments and depreciation

Ending Q1 2022 the Group's capitalized R&D amounted to MSEK 21.3 and capitalized concessions, patents, licenses, trademarks and similar rights amounted to MSEK 263.0. Amortization during the period amounted to MSEK 19.9. The write down period is five years, while the assets from the acquisitions will have a perpetual value for the company.

#### **Equity**

Ending Q1 2022, the Group's equity amounted to MSEK 388.7. The share capital was MSEK 6.8 divided into 67,962,772 shares, each with a quotient value of SEK 0.1.

#### **Employees**

Ending Q1, the number of employees and hired full-time staff in the Group was 188, of which 135 are working in Norway, 34 in Sweden, 6 in Denmark and 13 in the US. 24SevenOffice also uses external consultants for individual projects.

#### Significant events during the period

On January 28, 24SevenOffice Group AB acquired all the shares in the Danish HR software company Innomate A/S, for a total of DKK 13,500,000 settled 100% in cash.

Innomate had approximately MDKK 5 in revenue and slightly positive EBITDA for 2021. Innomate A/S has developed a module based "end-to-end" automated HR SaaS solution. The software consists of modules for organization, onboarding, dialogue management, administration, recruitment, course administration and competence management, and enables automated workflows for medium and large enterprises for assisting employees from onboarding to offboarding. The acquisition will both act as a strategic spearhead for 24SevenOffice's venture into the Danish market, as well as increase and strengthen the existing product offering in 24SevenOffice. The unique combination of HR and recruiting, alongside with the existing pay-roll, payment and financing systems will create significant synergies and open up for new revenue streams, through customized and personalized products directly to the several hundred thousands employees of the 24SevenOffice's customers, such as credit lines and paytech/ fintech, pension and insurance plans.

#### Significant events after this period

On April 5, 24SevenOffice Group AB launched its corporate venture company 247Ventures, with the purpose of investing directly in early stage companies with promising teams that have developed interesting business models and technology. 247Ventures has started its operations by signing the first two venture deals with its investment in Tidbit, a Norwegian company delivering an online point of sales system for restaurants, cafes, etc, and Subtrackr, a Norwegian company delivering automation of companies recurring subscriptions and contracts.

247Ventures aims to be an active investor contributing with far more than just capital for portfolio companies. Equally as valuable are credibility, access to resources, customers, partners and advice from the 24SevenOffice team. The main investment criteria is SaaS software companies related to the 24SevenOffice vision of empowering businesses for the future. However, a portion of the investments should be in the ESG space which is in line with our goal of taking our responsibility to make the world more environmentally friendly. As a financial platform for a large community of businesses, our impact to make important changes in the right direction is enormous. 24SevenOffice Group AB will also be well positioned for a possible acquisition of portfolio companies from 247Ventures in the future. 247Ventures will be an important complement to the existing M&A division of 24SevenOffice Group.

There are no other significant events after this period.

#### 24SevenOffice Group AB share (Ticker: 247)

24SevenOffice Scandinavia AB's shares are traded on Spotlight Stock Market (spotlightstockmarket.com).

On March 31 2022, 24SevenOffice Scandinavia shares were listed at SEK 10.4, which corresponded to a market value of approximately SEK 707 million. During the quarter, the share was listed at a maximum of SEK 17.0 on February 3, and at a minimum of SEK 9.68 on March 22 2022.

The total number of registered shares on March 31 2022, was 67,962,772.

#### The ten largest shareholders on March 31, 2022

Shareholders	Number of shares	Votes, %
R-VENTURE AS	32,144,534	47.30 %
SWEDBANK ROBUR NY TEKNIK BTI	6,100,000	8.98 %
MORGAN STANLEY AND CO LLC	4,403,532	6.48 %
NORTHERN TRUST COMPANY	2,863,660	4.21 %
BNY MELLON SA/NV (FORMER BNY)	2,302,913	3.39 %
TIN NY TEKNIK	1,625,000	2.39 %
EBIZ AS	1,495,216	2.20 %
CBNY-NFS LLC	1,189,412	1.75 %
FÖRSÄKRINGSAKTIEBOLAGET, AVANZA PENSION	1,094,632	1.61 %
BNP PARIBAS SA/NY	1,011,980	1.49 %
Other shareholders	13,731,893	20.20 %
Total	67,962,772	100.00 %

#### **Upcoming reports:**

Annual meeting May 11, 2022 Interim report Q2 2022 August 25, 2022 Interim report Q3 2022 November 10, 2022

The report has not been subject to review by the company's auditor.

Stockholm May 5, 2022

#### 24SevenOffice Group AB

CEO Eirik Aalvik Stranden

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This information is such information as 24SevenOffice is obliged to disclose under the EU Market Abuse Regulation 596/2014. The information was submitted for publication on May 5, 2022.

## **Consolidated income statement**

SEK 000s	Ion Mon	Jan - Mar	Jan - Dec
	Jan - Mar 2022	2021	2021
Income			
Net sales	65,317	48,522	210,985
Capitalized R&D	-	-	-
Other operating income	364	1,265	4,994
	65,681	49,787	215,979
Operating expenses			
Cost of goods sold	-5,275	-3,467	-14,800
Other external costs	-30,912	-18,061	-91,214
Payroll and personell expenses	-45,759	-27,414	-126,984
Depreciation and amortization of tangible and			
intangible assets	-19,859	-3,291	-52,077
Other operating costs	-	-7	-210
	-101,805	-52,241	-285,285
Operating profit, EBIT	-36,124	-2,454	-69,306
Profit/loss from financial items			
Shared earnings from participation in associated			
companies and joint ventures	-748	-547	-2,409
Shared earnings from other companies in which			
there is an minority ownership interest	-	-	3,156
Loss from other securities and receivables that			10041
are fixed assets	7.010	4.000	-18,041
Other financial items	7,210	4,230	2,694
	6,461	3,683	-14,600
Profit after financial items	-29,663	1,229	-83,906
Profit before tax, EBT	-29,663	1,229	-83,906
Tax on profit for the period	492	-	-90
Deferred tax	-	-	6,449
Profit for the period	-29,171	1,229	-77,547
Attributable to:			
Ordinary shareholders	-27,594	1,595	-73,838
Non-controlling interests	-1,576	-366	-3,709
Earnings per share	-0.43	0.02	-1.14

### **Consolidated balance sheet**

SEK 000s

	Mar 31 2022	Mar 31 2021	Dec 31 2021
ASSETS	2022	2021	2021
A00210			
Fixed assets			
Intagible assets			
Capitalized R&D	21,305	6,285	12,274
Licenses, IPR and other intangible assets	263,042	-	251,542
Goodwill	16,075	43,328	16,988
	300,423	49,613	280,804
Tangible assets			
Machinery and Equipment	8,579	7,500	8,520
	8,579	7,500	8,520
Financial assets			
Shares in associated companies and joint ventures	2,671	5,662	3,756
Deferred tax assets	25,090	16,325	24,279
Other long-term investments	18,586	18,144	17,737
Other long-term receivables	1,476	2,803	1,392
	47,824	42,934	47,164
Total fixed assets	356,826	100,047	336,488
Current assets			
Current receivables			
Accounts receivable	34,524	21,557	41,279
Other receivables	14,581	11,882	12,331
Prepaid expenses and accrued income	13,563	32,617	11,478
	62,668	66,056	65,088
Short-term investments			
Other short-term investments	-	729	-
	-	729	
Cash and bank balances	351,835	594,336	382,558
Total current assets	414,503	661,121	447,646

### **Consolidated balance sheet**

SEK 000s	Mar 31	Mar 31	Dec 31
	2022	2021	2021
EQUITY AND LIABILITIES			
Equity			
Share capital	6,796	6,726	6,796
Other contributed capital	449,030	420,356	449,030
Other equity including profit ot the period	-83,858	-562	-58,172
Equity attributable to ordinary shareholders	371,968	426,519	397,654
Non-controlling interests	16,723	3,324	16,910
Total equity	388,690	429,844	414,564
Provisions			
Deferred tax liability	10,877	377	6,514
Other provisions	33,023	-	31,506
	43,900	377	38,020
Non current liabilities			
Liabilities to credit institutions	3,906	806	3,852
Other liabilities	239,136	267,211	237,520
	243,042	268,016	241,372
Current liabilities			
Accounts payable	13,950	6,468	11,933
Current tax liabilities	-	37	-
Other current liabilities	29,785	13,786	30,645
Accrued expenses and deferred revenue	51,961	42,639	47,600
	95,696	62,931	90,178
TOTAL EQUITY AND LIABILITIES	771,329	761,168	784,134

## Consolidated statement of changes in equity

of changes in equity SEK 000s	Share capital	Non- registered shares	Other con- tributed capital	Retained earn- ings incl. profit for the period	Equity attributable to parent company shareholders	Non- controlling interests	Total equity
Opening equity, January 1, 2022	6,796	-	449,030	-58,172	397,654	16,910	414,564
New share issue	-		-		-		-
Share issue expenditures			-		-		-
Convertible debentures - equity				-	-		-
Change in the Group's composition				17,740	17,740		17,740
Minority acquired subsidiaries					-	-	-
Translation differences				-15,832	-15,832	1,389	-14,443
Profit of the period				-27,594	-27,594	-1,576	-29,171
Closing equity, Mar. 31, 2022	6,796	-	449,030	-83,858	371,968	16,723	388,691

## **Consolidated statement of cash flows**

SEK 000s	Lon Mon	Jan - Mar	Jan-Dec
	Jan - Mar 2022	2021	2021
	2022		
Operating activities			
Profit after financial items	-29,663	1,229	-83,906
Adjustments for items not included in the cash flow, etc.	20,608	3,838	69,370
Cash flow from operating activities before changes in			
working capital	-9,055	5,067	-14,536
Cash flow from changes in working capital			
Changes in accounts receivables	6,755	-4,976	-24,698
Changes in other current recievables	-4,335	-8,737	12,683
Changes in accounts payables	2,018	-10,411	-4,947
Changes in other current liabilities	3,503	7,846	-17,014
Cash flow from operating activities	-1,115	-11,210	-48,512
Investment activities			
Acquisition of balanced costs for development and similar work	-4,797	-817	
Acquisitions between parties under the same controlling influence	-	-25,815	
Acquisitions	-17,109	-	-181,262
Investments in intangible assets	-	-	-11,482
Investments in tangible assets	-146	-1,713	-2,104
Investments in financial fixed assets	-	-215	-17,382
Dinvestments in financial fixed assets	-	-	2,979
Cash flow from investment activities	-22,052	-28,560	-209,250
Financing activities			
New share issue	-	286,171	284,916
Loan	-	15,793	15,888
Amortization of loans	-49	-	
Cash flow from financing activities	-49	301,964	300,804
Cash flow of the period	-23,216	262,194	43,041
Cash and cash equivalents at the beginning of the period	382,558	331,441	331,441
Currency differences in cash and cash equivalents	-7,507	701	8,076
Cash and cash equivalents at the end of the period	351,835	594,336	382,558

## Parent company Income statement

SEK 000s	Jan - Mar 2022	Jan - Mar 2021	Jan-Dec 2021
Income			
Net sales	3,841	3,841	15,364
Operating expenses			
Other external costs	-5,274	-4,281	-16,843
Employee benefit expenses	-	-	-75
	-5,274	-4,281	-16,918
Operating profit, EBIT	-1,433	-440	-1,554
Net financial items	-61	-37	-9,009
Profit after financial items	-1,494	-477	-10,563
Profit before tax, EBT	-1,494	-477	-10,563
_Tax	-	-	-
Profit for the period	-1,494	-477	-10,563

## Parent company Balance sheet

SEK 000s	March 31 2022	March 31 2021	Dec 31 2021
ASSETS			
Fixed assets			
Financial assets			
Shares in Group companies	361,513	154,603	342,445
Receivables from Group companies	347,062	-	342,591
Shares in associated companies and joint ventures	12,794	12,794	12,794
Other long-term investments	100	18,041	100
Total fix assets	721,469	185,438	697,930
Current assets			
Current receivables			
Accounts receivable	-	-	-
Receivables from Group companies	9,688	88,467	9,207
Other receivables	230	108	26
Prepaid expenses and accrued income	6,161	12,479	6,429
Total current receivables	16,079	101,054	15,662
Cash and bank balance	73,546	495,016	101,659
Total current assets	89,624	596,070	117,321
TOTAL ASSETS	811,094	781,508	815,250

## Parent company Balance sheet

SEK 000s	March 31	March 31	Dec 31
	2022	2021	2021
EQUITY AND LIABILITIES			
Equity			
Restricted equity			
Share capital	6,796	6,726	6,796
	6,796	6,726	6,796
Other unrestricted equity			
Share premium	519,530	490,856	519,530
Balanced loss	-13,640	-3,077	-3,077
Profit of the period	-1,494	-477	-10,563
	504,396	487,301	505,890
Total equity	511,192	494,027	512,686
Non current liabilities			
Liabilities to Group companies	17,124	-	17,142
Other liabilities	258,630	254,213	257,693
	275,754	254,213	274,835
Current liabilities			
Accounts payable	162	163	449
Liabilities to Group companies	22,721	30,250	23,983
Other liabilities	1,048	1,390	3,081
Accrued expenses and prepaid income	216	1,466	216
Total current liabilities	24,147	33,268	27,729
TOTAL EQUITY AND LIABILITIES	811,094	781,508	815,250

### Parent company Statement of changes in equity

SEK 000s

	Share capital	Non-registered shares	Other unre- stricted equity	Retained earn- ings incl. profit for the period	Profit of the year	Total unre- stricted equity
Opening equity, January 1, 2022	6,796	-	-	516,454	-10,563	505,891
New share issue						
Share issue expenditures						
Results as decided by the AGM				-10,563	10,563	-
Profit of the period					-1,494	-1,494
Closing equity, Mar. 31, 2022	6,796	-	-	505,891	-1,494	504,397

### Parent company Statement of cash flows

SEK 000s	Jan - Mar	Jan - Mar	Jan-Dec
	2022	2021	202
Operating activities			
Profit after financial items	-1,494	-477	-10,563
Adjustments for items not included in the cash flow, etc.	-1,009		4,499
Cash flow from operating activities before changes in	-2,502		
working capital		-477	-6,064
Cash flow from changes in working capital			
Change in accounts receivables	-	-	998
Change in other current receivables	-417	-4,691	
Change in accounts payables	-287	-8,207	-7,920
Change in other current liabilities	-3,327	227	2,865
Cash flow from operating activities	-6,533	-13,148	-10,121
Investment activities			
Changes in financial fixed assets	-21,580	-37,431	-428,617
Cash flow from investment activities	-21,580	-37,431	-428,617
Financing activities			
New share issue	-	286,171	284,916
Loan	-	3,943	
Cash flow from financing activities	-	290,114	284,916
Cash flow of the period	-28,113	239,535	-153,822
Cash and cash equivalents at the beginning of the period	101,659	255,481	255,481
Currency differences in cash and cash equivalents	-	-	200,10
Cash and cash equivalents at the end of the period	73,546	495,016	101,659



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